



## FY17 Budget Highlights

### GENERAL FUND REVENUE

#### STATE FUNDING

**Capital Component** – A scheduled payout of funds remaining from previous State of Ohio capital bills, this amount is scheduled to decrease by \$11,428 for FY17, and will decline to zero by FY19.

**State Share of Instruction (SSI)** – The amount SSU is projected to receive through the performance-based funding formula for Ohio higher education, which rewards course and degree completion. This figure will be adjusted mid-year, once final course completion counts and degrees granted are known for all fourteen Ohio public universities. The direction and magnitude of that adjustment is unpredictable, because it redistributes the state funding pool among all fourteen schools based on their relative performance. During FY16, the mid-year adjustment increased SSU's allocation by \$162,955.

**State Share of Instruction (Access Challenge)** – An amount set aside for six institutions that serve an access mission in their communities. SSU's allocation was reduced by one-third (\$363,675) in FY16. It will decrease by the same amount in FY17, and be eliminated in FY18.

**Student Support Services (Disabilities)** – A pool of funds designated to assist campuses that spend more than the statewide average per student on support for students with disabilities. This allocation is calculated in the spring, and distributed once per year, with the May or June SSI payment. SSU's disability spending per student full-time equivalent (FTE) has exceeded the state average since FY14, resulting in a modest allocation.

**Supplement** – A line item in the state operating budget originally created to support SSU's transition from a community college to a university. The amount remains steady for FY17, but its target has shifted to improving course completion, increasing the number of degrees conferred, and furthering SSU's mission of service to the Appalachian region.

#### TUITION & STUDENT FEES

Revenue from tuition and student fees is expected to increase slightly in FY17, as a result of growing graduate student enrollment and 5.0% increases to graduate and non-resident tuition rates, which took effect summer semester.

## **OTHER INCOME**

Indirect Cost Recovery is expected to be stable for FY17, with the close of some Federal grants, and the beginning of a sizeable state award. Miscellaneous Income, which includes ticket sales, facilities rentals, vending income, and camp fees, has been reduced to reflect the recent trend.

## **TRANSFER FROM AUXILIARY FUND**

Support from the Auxiliary fund helps to defray the cost of custodial and maintenance services to auxiliary operations, as well as the health clinic, counseling and psychiatric support for students.

## **GENERAL FUND EXPENSES & TRANSFERS**

### **COMPENSATION**

The salaries budget assumes that only critical vacancies will be filled during FY17, while other vacant positions will be restructured or frozen. A salary pool is included in this line to cover contractual increases and other adjustments. The benefits line reflects significantly reduced expense rates for health care claims, as a result of our self-insured plan and ongoing plan design changes.

### **NON-COMPENSATION**

These categories reflect the results of a campus-wide “rightsizing” review, which resulted in significant cuts and reallocation among these lines. Two major new investments include licensing costs for the Oracle recruiting, financials and human resources systems, as well as targeted investment in our marketing strategies.

### **SUPPORT TRANSFERS TO OTHER FUNDS**

Support transfers to the Agency Fund, which includes Intramural Sports, the Silhouette literary and arts magazine, Student Government Association, Student Programming Board, and the University Chronicle student newspaper, will be reduced for FY17. The funds will be reallocated to support academic advising. Transfers to Auxiliary will also decrease, primarily as a result of lower health care expenses. Transfers to the Plant Fund will increase, as Bond Fee revenue, which is dedicated to debt repayment, is expected to be even with FY16.

## **GENERAL FUND OPERATING DEFICIT**

A use of \$1,742,535 from general fund balances is proposed to cover operating costs. An additional use of \$441,000 is also requested to cover one-time software implementation services, the enhancement of organization project management and change management capacity, and an unexpected HVAC equipment failure.

## **AUXILIARY FUND**

The use of \$151,360 in Auxiliary fund balances is proposed to support the expansion of SSU athletic teams, including women's golf, men's tennis, men's and women's track and field. This is a targeted recruitment strategy to attract new student-athletes and diversify scholarship opportunities. An additional one-time use of reserves is requested to fund the ongoing renovation of university-owned housing units.

## **AGENCY FUND**

Support for the Silhouette will be increased to cover escalating printing costs. A budget surplus will be shifted from the University Chronicle newspaper to support academic advising.

## **PLANT FUND**

While the 2007 bond issue will be refunded during FY17, and some additional debt issued, this budget assumes total debt service payments will be equal to the currently scheduled amount. A small use of Plant Fund balances is planned to meet the payment schedules.

# FY17 GENERAL FUND BUDGET

REVENUE	BUDGET 2016	ACTUAL 2016*	BUDGET 2017	BUDGET TO BUDGET VARIANCE	%	BUDGET TO ACTUAL VARIANCE	%
<b>STATE FUNDING</b>							
Capital Component	38,688	38,689	27,260	(11,428)	-29.5%	(11,429)	-29.54%
State Share of Instruction (SSI)	13,044,689	13,207,644	12,995,628	(49,061)	-0.4%	(212,016)	-1.61%
State Share of Instruction (Access Challenge)	727,350	727,350	363,675	(363,675)	-50.0%	(363,675)	-50.00%
Student Support Services (Disabilities)	5,000	3,795	3,795	(1,205)	-24.1%	0	0.00%
Supplement	2,326,097	2,326,097	2,326,097	0	0.0%	0	0.00%
	<u>16,141,824</u>	<u>16,303,575</u>	<u>15,716,455</u>	<u>(425,369)</u>	-2.6%	<u>(587,120)</u>	-3.60%
<b>TUITION &amp; STUDENT FEES</b>							
Course Fees	1,299,442	1,261,086	1,299,442	0	0.0%	38,356	3.04%
General Fee	2,382,856	2,427,060	2,429,162	46,306	1.9%	2,102	0.09%
Instructional Fee	23,061,320	23,128,348	23,205,336	144,016	0.6%	76,988	0.33%
Miscellaneous Fees	552,345	507,511	520,144	(32,201)	-5.8%	12,633	2.49%
Non-Resident Surcharge	1,278,040	1,359,484	1,427,458	149,418	11.7%	67,974	5.00%
Technology Fee	437,571	445,842	446,542	8,971	2.1%	700	0.16%
University Center Bond Fee	968,797	991,271	991,271	22,474	2.3%	0	0.00%
	<u>29,980,372</u>	<u>30,120,603</u>	<u>30,319,355</u>	<u>338,984</u>	1.1%	<u>198,752</u>	0.66%
<b>OTHER INCOME</b>							
Indirect Cost Recovery	130,000	174,459	174,000	44,000	33.8%	(459)	-0.26%
Miscellaneous Income	702,908	575,365	658,908	(44,000)	-6.3%	83,543	14.52%
	<u>832,908</u>	<u>749,824</u>	<u>832,908</u>	<u>0</u>	0.0%	<u>83,084</u>	11.08%
TRANSFERS FROM AUXILIARY FUND	262,256	262,256	289,550	27,294	10.4%	27,294	10.41%
<b>TOTAL REVENUE</b>	<b>47,217,360</b>	<b>47,436,258</b>	<b>47,158,268</b>	<b>(59,091)</b>	<b>-0.1%</b>	<b>(277,990)</b>	<b>-0.59%</b>
<b>EXPENSES &amp; TRANSFERS</b>							
<b>COMPENSATION EXPENSES</b>							
Benefits	11,051,397	9,278,722	9,822,041	(1,229,356)	-11.1%	543,319	5.86%
Salaries	23,594,100	24,332,043	23,987,880	393,780	1.7%	(344,163)	-1.41%
	<u>34,645,498</u>	<u>33,610,765</u>	<u>33,809,921</u>	<u>(835,576)</u>	-2.4%	<u>199,156</u>	0.59%
<b>NON-COMPENSATION EXPENSES</b>							
Equipment, Buildings, Property	1,178,694	1,060,110	821,828	(356,866)	-30.3%	(238,282)	-22.48%
External Professional Services	589,990	828,946	659,888	69,898	11.8%	(169,058)	-20.39%
Information, Communication, Shipping	982,106	1,003,712	1,258,094	275,988	28.1%	254,382	25.34%
Maintenance, Rentals, Service Contracts	1,711,891	2,211,487	1,719,059	7,168	0.4%	(492,428)	-22.27%
Miscellaneous	1,217,277	1,114,503	1,167,638	(49,639)	-4.1%	53,135	4.77%
Oracle Cloud Subscriptions	0	0	227,948	227,948	-	227,948	-
Scholarships	2,968,000	3,421,914	2,968,000	0	0.0%	(453,914)	-13.26%
Supplies	973,929	1,065,787	997,936	24,007	2.5%	(67,851)	-6.37%
Travel, Entertainment	463,798	416,089	461,751	(2,047)	-0.4%	45,662	10.97%
Utilities	1,521,297	1,402,106	1,508,912	(12,385)	-0.8%	106,806	7.62%
	<u>11,606,982</u>	<u>12,524,653</u>	<u>11,791,054</u>	<u>184,072</u>	1.6%	<u>(733,600)</u>	-5.86%
TRANSFERS TO AGENCY FUND	139,530	139,530	129,587	(9,943)	-7.1%	(9,943)	-7.13%
TRANSFERS TO AUXILIARY FUND	2,015,791	2,018,839	1,919,219	(96,572)	-4.8%	(99,620)	-4.93%
TRANSFERS TO PLANT FUND	1,228,548	1,218,127	1,251,022	22,474	1.8%	32,895	2.70%
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>49,636,349</b>	<b>49,511,915</b>	<b>48,900,803</b>	<b>(735,545)</b>	<b>-1.5%</b>	<b>(611,112)</b>	<b>-1.23%</b>
Change in Investment Value	0	34,393	0	0	-	(34,393)	-100.00%
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>(2,418,990)</b>	<b>(2,041,264)</b>	<b>(1,742,535)</b>				

\* 2016 ACTUAL reflects major year-end entries and adjustments, but is not yet final.

# FY17 AUXILIARY FUND BUDGET

REVENUE	BUDGET 2016	ACTUAL 2016*	BUDGET 2017	BUDGET TO BUDGET VARIANCE	%	BUDGET TO ACTUAL VARIANCE	%
<b>OPERATING INCOME</b>							
Athletics	15,000	89,257	15,000	0	0.00%	(74,257)	-83.2%
Bookstore Commission	235,000	179,528	183,725	(51,275)	-21.82%	4,197	2.3%
Center for the Arts	433,620	393,290	431,098	(2,522)	-0.58%	37,808	9.6%
Children's Learning Center	336,226	343,227	336,226	0	0.00%	(7,001)	-2.0%
Event & Conference Services	195,000	231,673	195,000	0	0.00%	(36,673)	-15.8%
Housing Operations	4,325,196	3,969,754	4,281,101	(44,095)	-1.02%	311,347	7.8%
Natorium/Sports Center	47,200	20,841	47,200	0	0.00%	26,359	126.5%
	<u>5,587,242</u>	<u>5,227,571</u>	<u>5,489,350</u>	<u>(97,892)</u>	<u>-1.75%</u>	<u>261,780</u>	<u>5.0%</u>
<b>TRANSFERS FROM GENERAL FUND</b>							
General Fee to Athletics	1,102,932	1,102,932	1,081,465	(21,468)	-1.95%	(21,468)	-1.9%
General Fee to Athletic Scholarships	534,000	534,000	534,000	0	0.00%	0	0.0%
General Fee to Health Clinic	70,706	70,706	0	(70,706)	-100.00%	(70,706)	-100.0%
General Fee to Natatorium/Sports Center	101,153	101,153	96,755	(4,398)	-4.35%	(4,398)	-4.3%
General Fund to Center for the Arts	207,000	207,000	207,000	0	0.00%	0	0.0%
General Fund to Children's Learning Center	0	1,868	0	0	-	(1,868)	-100.0%
	<u>2,015,791</u>	<u>2,017,659</u>	<u>1,919,219</u>	<u>(96,572)</u>	<u>-4.79%</u>	<u>(98,440)</u>	<u>-4.9%</u>
<b>TOTAL REVENUE</b>	<b>7,603,033</b>	<b>7,245,230</b>	<b>7,408,570</b>	<b>(194,464)</b>	<b>-2.56%</b>	<b>163,340</b>	<b>2.3%</b>
<b>EXPENSES &amp; TRANSFERS</b>							
<b>OPERATING EXPENSES</b>							
Athletics	1,119,412	1,171,026	1,187,825	68,413	6.11%	16,799	1.4%
Athletic Scholarships	534,000	536,736	594,000	60,000	11.24%	57,264	10.7%
Bookstore Utilities	10,000	10,781	10,900	900	9.00%	119	1.1%
Center for the Arts	652,882	618,792	638,098	(14,784)	-2.26%	19,306	3.1%
Children's Learning Center	524,990	490,706	512,800	(12,190)	-2.32%	22,094	4.5%
Event & Conference Services	535,799	489,053	515,517	(20,282)	-3.79%	26,464	5.4%
Health Clinic	117,468	90,100	0	(117,468)	-100.00%	(90,100)	-100.0%
Housing Operations	2,680,084	2,778,313	2,678,602	(1,482)	-0.06%	(99,711)	-3.6%
Natorium/Sports Center	148,353	113,978	143,955	(4,398)	-2.96%	29,976	26.3%
Residence Life	796,452	741,436	749,345	(47,107)	-5.91%	7,909	1.1%
	<u>7,119,441</u>	<u>7,040,922</u>	<u>7,031,042</u>	<u>(88,398)</u>	<u>-1.24%</u>	<u>(9,880)</u>	<u>-0.1%</u>
<b>TRANSFERS TO AGENCY FUND</b>							
Housing Operations to Intramural Sports	3,704	3,704	3,704	0	0.00%	0	0.0%
	<u>3,704</u>	<u>3,704</u>	<u>3,704</u>	<u>0</u>	<u>0.00%</u>	<u>0</u>	<u>0.0%</u>
<b>TRANSFERS TO GENERAL FUND</b>							
Bookstore	23,413	23,413	0	(23,413)	-100.00%	(23,413)	-100.0%
Event & Conference Services	80,750	80,750	80,750	0	0.00%	0	0.0%
Housing Operations	158,093	158,093	208,800	50,707	32.07%	50,707	32.1%
	<u>262,256</u>	<u>262,256</u>	<u>289,550</u>	<u>27,294</u>	<u>10.41%</u>	<u>27,294</u>	<u>10.4%</u>
<b>TRANSFER TO PLANT FUND</b>							
Housing Operations to Plant	235,633	235,633	235,633	0	0.00%	0	0.0%
	<u>235,633</u>	<u>235,633</u>	<u>235,633</u>	<u>0</u>	<u>0.00%</u>	<u>0</u>	<u>0.0%</u>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>7,621,034</b>	<b>7,542,515</b>	<b>7,559,930</b>	<b>(61,104)</b>	<b>-0.80%</b>	<b>17,414</b>	<b>0.2%</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>(18,000)</b>	<b>(297,285)</b>	<b>(151,360)</b>				

\*2016 ACTUAL reflects major year-end entries and adjustments, but is not yet final.

# FY17 AGENCY FUND BUDGET

REVENUE	BUDGET 2016	ACTUAL 2016*	BUDGET 2017	BUDGET TO BUDGET VARIANCE	%	BUDGET TO ACTUAL VARIANCE	%
<b>OPERATING REVENUE</b>							
Student Government Association	0	5,584	0	0	-	(5,584)	-100.00%
Student Programming Board	35,000	37,285	35,000	0	0.0%	(2,285)	-6.13%
University Chronicle (Newspaper)	0	985	0	0	-	(985)	-100.00%
	<u>35,000</u>	<u>43,854</u>	<u>35,000</u>	<u>0</u>	0.0%	<u>(8,854)</u>	-20.19%
<b>TRANSFERS FROM AUXILIARY FUND</b>							
Housing Operations to Intramural Sports	3,704	3,704	3,704	0	0.0%	0	0.00%
	<u>3,704</u>	<u>3,704</u>	<u>3,704</u>	<u>0</u>	0.0%	<u>0</u>	0.00%
<b>TRANSFERS FROM GENERAL FUND</b>							
General Fee to Intramural Sports	23,635	23,635	22,933	(702)	-3.0%	(702)	-2.97%
General Fee to Silhouette (Literary and Arts Magazine)	6,210	6,210	6,210	0	0.0%	0	0.00%
General Fee to Student Government Association	34,685	34,685	34,685	0	0.0%	0	0.00%
General Fee to Student Programming Board	60,000	60,000	60,000	0	0.0%	0	0.00%
General Fee to University Chronicle	15,000	4,579	4,579	(10,421)	-69.5%	0	0.00%
General Fund to Silhouette	0	1,180	1,180	1,180	-	0	0.00%
	<u>139,530</u>	<u>130,289</u>	<u>129,587</u>	<u>(9,943)</u>	-7.1%	<u>(702)</u>	-0.54%
<b>TOTAL REVENUE</b>	<b>178,234</b>	<b>177,847</b>	<b>168,291</b>	<b>(9,943)</b>	<b>-5.6%</b>	<b>(9,556)</b>	<b>-5.37%</b>
<b>EXPENSES &amp; TRANSFERS</b>							
<b>OPERATING EXPENSES</b>							
Intramural Sports	27,339	19,990	26,637	(702)	-2.6%	6,647	33.25%
Silhouette	6,210	4,965	7,390	1,180	19.0%	2,425	48.84%
Student Government Association	34,685	28,172	34,685	0	0.0%	6,513	23.12%
Student Programming Board	95,000	69,318	95,000	0	0.0%	25,682	37.05%
University Chronicle	15,000	8,712	4,579	(10,421)	-69.5%	(4,133)	-47.44%
	<u>178,234</u>	<u>131,156</u>	<u>168,291</u>	<u>(9,943)</u>	-5.6%	<u>37,134</u>	28.31%
<b>TOTAL EXPENSES</b>	<b>178,234</b>	<b>131,156</b>	<b>168,291</b>	<b>(9,943)</b>	<b>-5.6%</b>	<b>37,134</b>	<b>28.31%</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>0</b>	<b>46,690</b>	<b>0</b>				

\*2016 ACTUAL reflects major year-end entries and adjustments, but is not yet final.

# FY17 PLANT FUND BUDGET

REVENUE	BUDGET 2016	ACTUAL 2016*	BUDGET 2017	BUDGET TO BUDGET VARIANCE	%	BUDGET TO ACTUAL VARIANCE	%
TRANSFERS FROM GENERAL FUND							
General Fee to Plant	259,751	259,751	259,751	0	0.0%	0	0.00%
Student Bond Fee to Bond Debt Repayment	968,797	968,797	991,271	22,474	2.3%	22,474	2.32%
	<u>1,228,548</u>	<u>1,228,548</u>	<u>1,251,022</u>	<u>22,474</u>	1.8%	<u>22,474</u>	1.83%
TRANSFER FROM AUXILIARY FUND							
Housing Operations to Plant	235,633	235,633	235,633	0	0.0%	0	0.00%
	<u>235,633</u>	<u>235,633</u>	<u>235,633</u>	<u>0</u>	0.0%	<u>0</u>	0.00%
<b>TOTAL REVENUE</b>	<b>1,464,181</b>	<b>1,464,181</b>	<b>1,486,655</b>	<b>22,474</b>	<b>1.5%</b>	<b>22,474</b>	<b>1.53%</b>
<b>EXPENSES</b>							
DEBT SERVICE							
IT Infrastructure Upgrade Project - Capital Lease	663,822	331,911	331,911	(331,911)	-50.0%	0	0.00%
University Center Bond Issue (Series 2007)	1,187,600	1,187,600	1,178,000	(9,600)	-0.8%	(9,600)	-0.81%
New Bond Issue (Series 2016)	0	0	TBD	-	-	-	-
	<u>1,851,422</u>	<u>1,519,511</u>	<u>1,509,911</u>	<u>(341,511)</u>	-18.4%	<u>(9,600)</u>	-0.81%
<b>TOTAL EXPENSES</b>	<b>1,851,422</b>	<b>1,519,511</b>	<b>1,509,911</b>	<b>(341,511)</b>	<b>-18.4%</b>	<b>(9,600)</b>	<b>-0.63%</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>(387,241)</b>	<b>(55,330)</b>	<b>(23,256)</b>				

\*2016 ACTUAL reflects major year-end entries and adjustments, but is not yet final.

# FY17 ADDITIONAL USE OF RESERVES

	<b>PROPOSED 2017</b>
<b>GENERAL FUND</b>	
Oracle Implementation Costs - Year 2	270,000
Oracle Project Support	45,000
AD ASTRA Grant Support	55,000
Massie Hall Chiller	<u>71,000</u>
<b>GENERAL FUND TOTAL</b>	<b>441,000</b>
 <b>AUXILIARY FUND</b>	
Townhouse Renovation - Phase 3	<u>350,000</u>
<b>AUXILIARY FUND TOTAL</b>	<b>350,000</b>